FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

For the year ended 30 June 2025

# Investcorp Saudi Arabia Financial Investments Company (A Closed Joint Stock Company Owned by One Person) FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

### 30 June 2025

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ERNST & YOUNG PROFESSIONAL SERVICES (PROFESSIONAL LLC)
Paid-Up Capital: #5,500,000 (Five Million Five Hundred Thousand Saudi Riyals)

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#### INDEPENDENT AUDITOR'S REPORT

To the Shareholder of Investcorp Saudi Arabia Financial Investments Company (A Closed Joint Stock Company Owned by One Person)

#### Opinion

We have audited the financial statements of Investcorp Saudi Arabia Financial Investments Company (A Closed Joint Stock Company Owned by One Person) (the "Company"), which comprise the statement of financial position as at 30 June 2025, and the statement of comprehensive income, statement of changes in shareholder's equity and statement of cash flows for the year ended 30 June 2025, and notes to the financial statements, including a summary of material accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at 30 June 2025, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants.

#### **Basis for Opinion**

We conducted our audit in accordance with the International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with International Code of Ethics for Professional Accountants (including International Independence Standards) that is endorsed in the Kingdom of Saudi Arabia that is relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with this Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of the Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountant and the provisions of Companies' Law and the Company's By-Laws, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are responsible for overseeing the Company's financial reporting process.



#### INDEPENDENT AUDITOR'S REPORT

To the Shareholder of Investcorp Saudi Arabia Financial Investments Company (A Closed Joint Stock Company Owned by One Person) (continued)

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of
  accounting and, based on the audit evidence obtained, whether a material uncertainty
  exists related to events or conditions that may cast significant doubt on the Company's
  ability to continue as a going concern. If we conclude that a material uncertainty exists, we
  are required to draw attention in our auditor's report to the related disclosures in the
  financial statements or, if such disclosures are inadequate, to modify our opinion. Our
  conclusions are based on the audit evidence obtained up to the date of our auditor's report.
  However, future events or conditions may cause the Company to cease to continue as a
  going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



#### INDEPENDENT AUDITOR'S REPORT

To the Shareholder of Investcorp Saudi Arabia Financial Investments Company (A Closed Joint Stock Company Owned by One Person) (continued)

#### Auditor's Responsibilities for the Audit of the Financial Statements (continued)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

for Ernst & Young Professional Services

Fanad M. Al-Toaimi Certified Public Accountant License No. (354) المرتبارية المرتبارية

Riyadh: 7 Rabi' al-Thani 1447H (29 September 2025)

### STATEMENT OF FINANCIAL POSITION

As at 30 June 2025

	Notes	2025 北	2024 <b>≟</b>
ASSETS	110005		
NON-CURRENT ASSETS			
Property and equipment	4	185,402	261,344
Right-of-use asset	5	1,565,815	2,152,594
Deferred tax asset	13	648,451	699,210
TOTAL NON-CURRENT ASSETS		2,399,668	3,113,148
CURRENT ASSETS			
Amounts due from related parties	6	18,830,405	14,192,437
Prepayments and other receivables	7	2,447,268	2,435,129
Time deposit	8	-	62,000,000
Cash and cash equivalents	8	73,190,921	12,709,799
Zakat and income tax	13	92,233	<del>-</del>
TOTAL CURRENT ASSETS		94,560,827	91,337,365
TOTAL ASSETS		96,960,495	94,450,513
SHAREHOLDER'S EQUITY AND LIABILITIES SHAREHOLDER'S EQUITY			
Share capital	9	55,876,000	55,876,000
Statutory reserve	10	3,396,134	3,396,134
Actuarial gain on employees' defined benefit liabilities		1,273,797	967,772
Retained earnings		28,077,983	24,691,502
TOTAL SHAREHOLDER'S EQUITY		88,623,914	84,931,408
NON-CURRENT LIABILITIES			
Net employees' defined benefit liabilities	11	1,222	47,374
Lease liabilities - non-current portion	5	662,853	1,273,938
TOTAL NON-CURRENT LIABILITIES		664,075	1,321,312
CURRENT LIABILITIES			
Accrued expenses and other payables	12	7,061,393	6,925,559
Zakat and income tax	13	-	709,494
Lease liabilities - current portion	5	611,113	562,740
TOTAL CURRENT LIABILITIES		7,672,506	8,197,793
TOTAL LIABILITIES		8,336,581	9,519,105
TOTAL SHAREHOLDER'S EQUITY AND LIABILITIES		96,960,495	94,450,513

#### STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 June 2025

	Notes	2025 业	2024 <b>≟</b>
REVENUE	_	1-010	4.5.054.045
Client relationship maintenance fees Placement fees	6 6	15,018,277 9,328,033	15,861,845 9,848,106
Management fees	6	1,078,197	1,081,151
5	-		
TOTAL REVENUE		25,424,507	26,791,102
EXPENSES			
Employees cost		(15,731,171)	(17,108,277)
Other operating expenses	14	(8,691,209)	(7,902,258)
TOTAL EXPENSES		(24,422,380)	(25,010,535)
INCOME FROM MAIN OPERATIONS		1,002,127	1,780,567
Finance income	8	3,423,125	3,716,571
Finance charges	5	(158,960)	(183,436)
Other (expenses) income, net		(35,111)	22,731
INCOME BEFORE INCOME TAX		4,231,181	5,336,433
Income tax	13.2	(844,700)	(1,164,355)
NET INCOME FOR THE YEAR		3,386,481	4,172,078
OTHER COMPREHENSIVE INCOME (LOSS)			
Re-measurement gain on employees' defined		<b>.</b>	(150.055)
benefit liabilities Related deferred tax charge on re-measurement gain	11	66,752	(172,857)
on employees' defined benefit liabilities		239,273	(18,718)
Total other comprehensive income (loss)		306,025	(191,575)
TOTAL COMPREHENSIVE INCOME FOR			
THE YEAR		3,692,506	3,980,503

### STATEMENT OF CHANGES IN SHAREHOLDER'S EQUITY For the year ended 30 June 2025

	Share capital <u>#</u>	Statutory reserve <u>#</u>	Retained earnings #	Actuarial gain on employees' defined benefit liabilities	Total 上
Balance at 1 July 2023	55,876,000	2,978,926	20,936,632	1,159,347	80,950,905
Net income for the year Other comprehensive loss for the year	-	-	4,172,078	(191,575)	4,172,078 (191,575)
Total comprehensive income for the year		-	4,172,078	(191,575)	3,980,503
Transfer to statutory reserve		417,208	(417,208)	<u>-</u>	<u>-</u>
Balance at 30 June 2024	55,876,000	3,396,134	24,691,502	967,772	84,931,408
Net income for the year Other comprehensive loss for the year	- -	- -	3,386,481	306,025	3,386,481 306,025
Total comprehensive income for the year		-	3,386,481	306,025	3,692,506
Balance at 30 June 2025	55,876,000	3,396,134	28,077,983	1,273,797	88,623,914

### Investcorp Saudi Arabia Financial Investments Company (A Closed Joint Stock Company Owned by One Person) STATEMENT OF CASH FLOWS

For the year ended 30 June 2025

	Notes	2025 北	2024 <b>业</b>
OPERATING ACTIVITIES Income before income tax		4,231,181	5,336,433
Adjustments for:			
Depreciation on property and equipment Depreciation on right-of-use asset Disposal of property and equipment	5	75,942 586,779	54,121 588,386
Provision for employees' defined benefit liabilities Finance income	11	439,003 (3,423,125)	566,602 (3,716,571)
Finance charges	5	158,960	183,436
Changes in expension assets and linkilities.		2,068,740	3,012,407
Changes in operating assets and liabilities: Amounts due from related parties		(2,239,538)	5,097,940
Net movements in employees defined benefits plan assets Prepayments and other receivables		(567,656) (125,649)	300,158 (358,324)
Accrued expenses and other payables		135,834	(1,129,409)
Cash (used in) from operations		(728,269)	6,922,772
Employees' defined benefit liabilities paid	11	(2,269,777)	-
Finance income received Zakat and income tax paid	13	3,536,635 (1,356,395)	3,602,925 (830,958)
Net cash (used in) from operating activities		(817,806)	9,694,739
INVESTING ACTIVITIES			
Purchase of property and equipment Time deposit		- -	(8,088) (62,000,000)
•			
Cash used in investing activities			(62,008,088)
FINANCING ACTIVITY	-	(501.050)	(1.410.720)
Payment of lease liability	5	(701,072)	(1,410,730)
Cash used in financing activity		(701,072)	(1,410,730)
Net decrease in cash and cash equivalents		(1,518,878)	(53,724,079)
Cash and cash equivalents at the beginning of the year		74,709,799	66,433,878
Cash and cash equivalents at the end of the year		73,190,921	12,709,799
			-

#### NOTES TO THE FINANCIAL STATEMENTS

At 30 June 2025

#### 1. GENERAL

Investcorp Saudi Arabia Financial Investments Company (the "Company") is a Closed Joint Stock Company Owned by One Person registered in Riyadh, Kingdom of Saudi Arabia under commercial registration number 1010254275 and Unified number 7001561005 dated 1 Sha'aban 1429H (corresponding to 3 August 2008) and licensed by the Capital Market Authority ("CMA") under license number 07088-36 dated 4 Dhul-Qadah 1428H (corresponding to 9 November 2007). The Company was authorized to commence business via letter no 1227/6 dated 12 Rabi Awal 1430H (corresponding to 9 March 2009). The objectives of the Company are to engage in managing investments and operating funds, securities arrangements, securities advisory and securities custodial services.

The registered address of the Company is Al Faisaliah Tower, 29th floor, P.O. Box 61992, Riyadh 11575, Kingdom of Saudi Arabia.

#### 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES

#### 2.1 Basis of preparation

The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") that are endorsed in the Kingdom of Saudi Arabia ("KSA") and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants ("SOCPA") (collectively referred to as "IFRS as endorsed in KSA").

The financial statements have been prepared on the historical cost basis. The financial statements are presented in Saudi Riyals ("#"), which is the Company's functional currency.

#### 2.2 Summary of material accounting policies

The significant accounting policies adopted by the Company in preparing the financial statements are applied consistently as follows:

#### Current versus non-current classification

The Company presents assets and liabilities in the statement of financial position based on current/non-current classification. An asset is classified as current when it is:

- Expected to be realized or intended to be sold or consumed in the normal operating cycle.
- Held primarily for the purpose of trading.
- Expected to be realized within twelve months after the reporting period; or
- Cash and cash equivalents unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is classified as current when:

- It is expected to be settled in the normal operating cycle.
- It is held primarily for the purpose of trading.
- It is due to be settled within twelve months after the reporting period; or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

#### Property and equipment

Property and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

Office equipment 3 to 6 years
Office furniture and fixtures 5 to 6 years
Computer equipment 6 years

Leasehold improvements 6 years or the term of the lease, whichever the shorter

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)

#### 2.2 Summary of material accounting policies (continued)

#### Property and equipment (continued)

The carrying values of property and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets are written down to their recoverable amount, being the higher of their fair value less costs to sell and their value in use.

Expenditure incurred to replace a component of an item of property and equipment that is accounted for separately is capitalized and the carrying amount of the component that is replaced is written off. Other subsequent expenditure is capitalized only when it increases future economic benefits of the related item of property and equipment. All other expenditure is recognized in profit or loss as the expense is incurred.

An item of property and equipment is derecognized upon disposal or when no future benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and carrying amount of the asset) is included in the profit or loss in the period the asset is derecognized.

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial period end and adjusted prospectively if appropriate.

#### Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognizes lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

#### i) Right-of-use assets

The Company recognizes right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

#### ii) Lease liabilities

Lease liabilities include, if applicable, the net present value of fixed payments (including in-substance fixed payments), less any lease incentives receivable, variable lease payment that are based on an index or a rate, amounts expected to be payable by the lessee under residual value guarantees, the exercise price of a purchase option if the lessee is reasonably certain to exercise that option, and payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

#### iii) Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Low-value assets are items that do not meet the Company's capitalization threshold and are considered to be insignificant for the statement of financial position of the Company as a whole. Lease payments on short-term leases and leases of low-value assets are recognized as expense on a straight-line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

At 30 June 2025

#### 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)

#### 2.2 Summary of material accounting policies (continued)

#### Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash in hand, bank balances and short-term deposits with a maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

#### Impairment of non-financial assets

Non-financial assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of a CGU's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared for the Company's which is considered as CGU. These budgets and forecast calculations generally cover a period of five years. A long-term growth rate is calculated and applied to project future cash flows after the fifth year.

For assets an assessment is made at each reporting date to determine whether there is an indication that previously recognized impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the asset's or CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the statement of comprehensive income unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

#### Financial instruments - initial recognition and subsequent measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

#### i. Financial assets

#### Initial recognition and measurement

Financial assets are classified, at initial recognition, and subsequently measured at amortized cost, fair value through other comprehensive income ("OCI"), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flows characteristics and the Company's business model for managing them. The Company initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Transaction costs relating to financial assets classified at fair value through profit or loss is charged to profit or loss.

In order for a financial asset to be classified and subsequently measured at amortized cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest ("SPPI")' on the principal amount outstanding.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)

#### 2.2 Summary of material accounting policies (continued)

#### Financial instruments - initial recognition and subsequent measurement (continued)

This assessment is referred to as the SPPI test and is performed at an instrument level.

The Company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognized on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

The Company's financial assets include bank balances (including term deposits), management fees receivable and due from related parties.

#### Derecognition of financial assets

A financial asset (or, where applicable a part of a financial asset or part of group of similar financial assets) is primarily derecognized when:

- The rights to receive cash flows from the asset have expired; or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Company's continuing involvement in the asset. In that case, the Company also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

#### Impairment of financial assets

The Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Company considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

At 30 June 2025

#### 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)

#### 2.2 Summary of material accounting policies (continued)

Financial instruments - initial recognition and subsequent measurement (continued)

#### ii Financial liabilities

#### Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or amortized cost, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include accrued expenses and lease liabilities.

#### Subsequent measurement

The measurement of financial liabilities depends on their classification as described below:

#### a) Financial liabilities at amortized cost

This is the category most relevant to the Company. After initial recognition these are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in profit or loss.

This category applies to trade and other payables.

#### Derecognition of financial liabilities

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in profit or loss.

#### Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

#### Fair value of financial instruments

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- a) In the principal market for the asset or liability, or
- b) In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)

#### 2.2 Summary of material accounting policies (continued)

#### Fair value of financial instruments (continued)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

#### Provisions

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material). When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

#### Employees' benefits

#### Employees' defined benefit liabilities

The Company operates a defined benefit plan, which requires the Company to make contributions to a separately administered fund by the third party. The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method with actuarial valuations being carried out at the end of each reporting period.

Remeasurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognized immediately in the statement of financial position with a corresponding debit or credit to retained earnings through other comprehensive income in the period in which they occur. Remeasurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognized in profit or loss on the earlier of:

- The date of the plan amendment or curtailment; and
- The date that the Company recognizes related restructuring costs.

#### NOTES TO THE FINANCIAL STATEMENTS (Continued)

At 30 June 2025

#### 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)

#### 2.2 Summary of material accounting policies (continued)

#### Employees' benefits (continued)

#### Employees' defined benefit liabilities (continued)

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Company recognizes the following changes in the net defined benefit obligation in the statement of comprehensive income in the relevant line items:

- Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements; and
- Net interest expense or income.

#### Short-term employee benefits

A liability is recognized for benefits accruing to employees in respect of wages and salaries, annual leave and air tickets that are expected to be settled wholly within twelve months after the end of the period in which the employees render the related service. The liability is recorded at the undiscounted amount of the benefits expected to be paid in exchange for that service.

#### Statutory reserve

In accordance with Saudi Arabian Regulations for Companies and the Company's By-Laws, the Company must set aside 10% of net income in each year until it has built up a reserve equal to 30% of the share capital. This reserve is not available for distribution.

#### Income tax

The Company is subject to the Regulations of the Zakat, Tax and Customs Authority ("ZATCA") in the Kingdom of Saudi Arabia. Income tax is provided on an accrual basis and are charged to profit or loss. Income tax is computed on adjusted net income. Difference, if any, resulting from final assessment are adjusted in the year of their finalization.

#### Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax liabilities are recognized for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of taxable temporary differences associated with investments in subsidiaries and an associate when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except when the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax relating to items recognized outside profit or loss is recognized outside profit or loss. Deferred tax items are recognized in correlation to the underlying transaction either in other comprehensive income or directly in equity.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)

#### 2.2 Summary of material accounting policies (continued)

#### Trade and other payables

Accounts payable are recognized once the goods are received and services are rendered. These are recorded at fair value less trade discounts (if any) and subsequently at the higher of cost or payment or settlement amounts. Where the time value of money is material, payables are carried at amortized cost.

#### Foreign currencies

Transactions in foreign currencies are initially recorded by the Company at the currency spot rates at the date the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency spot rate of exchange at the reporting date. All differences arising on settlement or translation of monetary items are taken to profit or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined.

The gain or loss arising on retranslation of non-monetary items is treated in line with the recognition of gain or loss on change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognized in other comprehensive income or profit or loss, respectively).

#### Revenue recognition

The Company recognizes revenue from management fees, placement fees and client relationship maintenance fees. Revenue is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Company recognizes revenue when it transfers control of service to a customer.

Revenue from placement fees is recognized as a performance obligation satisfied at a point in time upon subscription of the investor to the investment. Revenue relating to client relationship maintenance fees and management fees are recognized as a performance satisfied over a period of time over the related service period.

The Company recognizes a receivable when the services have been performed as this represents the point in time at which the right to consideration becomes unconditional, as only the passage of time is required before payment is due. It is considered highly probable that a significant reversal in the cumulative revenue recognized will not occur given the consistent low levels of returns over previous years.

#### **Expenses**

Expenses are allocated on a consistent basis to operating expenses and general and administrative expenses as appropriate.

#### Fiduciary assets

Assets held in trust or in a fiduciary capacity are not treated as assets of the Company, and accordingly, are not included in the financial statements.

#### Value Added Tax (VAT)

Revenue, expenses, and assets are recognized at amounts net of value added tax except:

- Where VAT incurred on purchase of assets or services is not recoverable from the taxation authority, in which case the VAT is recognized as part of the cost of acquisition of the asset or part of the expense items, as applicable.
- Where receivables and payables are stated with the amount of VAT included.

The net amount of VAT recoverable from or payable to the taxation authority is included as part of receivables or payables in the statement of financial position.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 3. CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS

The preparation of the financial statements requires management to make estimates and assumptions that may affect the reported amount of assets and liabilities, revenues, expenses, disclosure of contingent liabilities and the resultant provisions and fair values. Such estimates are necessarily based on assumptions about several factors and actual results may differ from reported amounts. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised and in any future periods affected.

#### Judgements

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognized in the financial statements:

Determining the lease term of contracts with renewal and termination options – Company as lessee

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Company has lease contract that include extension and termination options. The Company applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customization to the leased asset).

#### Going concern

The Company's management has made an assessment of the Company's ability to continue as a going concern and is satisfied that the Company has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Company's ability to continue as a going concern. Therefore, the financial statements continue to be prepared on the going concern basis.

#### Estimations and assumptions

Leases - Estimating the incremental borrowing rate

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).

#### Useful lives of property and equipment

The Company's management determines the estimated useful lives of its property and equipment for calculating depreciation. This estimate is determined after considering the expected usage of the asset or physical wear and tear. The management periodically reviews estimated useful lives and the depreciation method to ensure that the method and period of depreciation are consistent with the expected pattern of economic benefits from these assets.

#### End of service benefits

The present value of Company's obligation under defined benefit plans is determined using actuarial valuation. This involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and employees' turnover rate. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. Future salary increases are based on expected future inflation rates, seniority, promotion, demand and supply in the employment market.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 4. PROPERTY AND EQUIPMENT

	Office Equipment	Office Furniture & Fixtures 上	Computer Hardware & Software ⅓	Leasehold Improvement 北	WIP ±	Total 北
Cost						
At the beginning of the year Additions	28,999	288,990	107,987	2,626,783	<del>-</del> -	3,052,759
At 30 June 2025	28,999	288,990	107,987	2,626,783	<del>-</del>	3,052,759
Accumulated Depreciation	28,000	200 000	107.007	2 275 420		2 701 415
At the beginning of the year Charge for the year	28,999 	288,990	107,987	2,365,439 75,942	- -	2,791,415 75,942
At 30 June 2025	28,999	288,990	107,987	2,441,381	<u>-</u>	2,867,357
Net book value:						
As at 30 June 2025		<del></del>		185,402		185,402

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 4. PROPERTY AND EQUIPMENT (continued)

	Office Equipment یلو	Office Furniture & Fixtures <b>¼</b>	Computer Hardware & Software <u>#</u>	Leasehold Improvement ♣	WIP ♣	Total 北
Cost	20.000	200.000	107.007	2 2 4 2 1 1 0	275.576	2 044 671
At the beginning of the year Additions	28,999	288,990	107,987	2,343,119	275,576 8,088	3,044,671 8,088
Transfer	- -	<del>-</del>	<del>-</del>	283,664	(283,664)	0,000
At 30 June 2024	28,999	288,990	107,987	2,626,783	<u>-</u>	3,052,759
Accumulated Depreciation At the beginning of the year Charge for the year	28,999	288,990	107,987 -	2,311,318 54,121	<u>-</u>	2,737,294 54,121
At 30 June 2024	28,999	288,990	107,987	2,365,439	-	2,791,415
Net book value: As at 30 June 2024		<u> </u>	<u> </u>	261,344	<u> </u>	261,344

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 5. RIGHT-OF-USE ASSET AND LEASE LIABILITY

Right-of-use asset consists of rented office premise. The movement during the year is as follows:

	2025 业	2024 <b>⅓</b>
At the beginning of the year Depreciation charge for the year	2,152,594 (586,779)	2,740,980 (588,386)
At the end of the year	1,565,815	2,152,594
The carrying amount of the lease liability and the movements during the year is as f	follows:	
	2025 业	2024 北
At the beginning of the year Accretion of interest Payments during the year	1,836,678 138,360 (701,072)	3,063,972 183,436 (1,410,730)
At the end of the year	1,273,966	1,836,678
Current portion of the lease liability	611,113	562,740
Non-current portion of the lease liability	662,853	1,273,938

#### 6. RELATED PARTY TRANSACTIONS AND BALANCES

Related parties represent shareholder, directors and key management personnel of the Company, and entities controlled or significantly influences by such parties.

Name of related parties	Country of incorporation	Nature of relationship
Investcorp Holdings B.S.C. (c)	Bahrain	Owned by Ultimate Parent
Investcorp Corporate Services Limited (formerly known as Investcorp Management Services Limited)	Cayman Islands	Owned by Ultimate Parent
Investcorp Asset Advisory Services Limited	Cayman Islands	Owned by Ultimate Parent
Investcorp S.A.	Cayman Islands	Owned by Ultimate Parent
Investcorp Abu Dhabi Limited	United Arab Emirates	Owned by Ultimate Parent
Saudi Care Sector Fund	Kingdom of Saudi Arabia	Fund managed by the Company

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 6. RELATED PARTY TRANSACTIONS AND BALANCES (continued)

#### 6.1 The transactions with related parties are as follows:

Related party	Nature of transaction	Amount of transactions		
		2025 北	2024 北	
Investcorp Holdings	Expenses paid on behalf of			
B.S.C. (c)	the Company (note 5a)	150,000	150,000	
• •	Expense recharged (note 5b)	893,261	1,010,028	
	Shared service recharged (note 5c)	5,490,820	3,938,937	
Investcorp Corporate Services Limited (formerly known as Investcorp				
Management Services Limited)	Placement fee income (note 5d)	27,002	64,129	
Investcorp Asset Advisory Services	Placement fee income (note 5d) Client relationship maintenance	7,057,485	5,505,523	
Limited	fee income (note 5d)	15,018,277	15,861,845	
Investcorp S.A.	Placement fee income (note 5d)	_	4,278,454	
Investcorp Abu Dhabi Limited	Placement fee income (note 5d)	2,243,546	-	
Saudi Care Sector Fund	Management fee income (note 5e)	1,078,197	1,081,151	

- a) Expenses comprising salaries of seconded employees are incurred by Investcorp Holdings B.S.C. (c) and recharged to the Company.
- b) Investcorp Holdings B.S.C. (c) pays on behalf of the Company for employees bonuses and relationship managers' travel expenses.
- c) Investcorp Holdings B.S.C. (c) charging the Company for corporate governance, finance & accounting, office administrative services including HR support and IT support services.
- d) As per the agreement between the Company and Investcorp Corporate Services Limited, Investcorp Asset Advisory Services Limited ("IAASL"), Investcorp S.A. and Investcorp Abu Dhabi Limited, these parties will pay a fee for any investments in placement securities arranged and maintained by the Company. The Company has sourced investments in placement securities in Saudi Arabia with a total value of \$\frac{1}{2}\$ 1,096 million (2024: \$\frac{1}{2}\$ 986 million) with above parties during the year.
- e) The Company provides management services to Saudi Care Sector Fund. The Fund will pay the fund manager an annual management fee as follows:
  - During the Investment Period, at an annual rate of 2% calculated on the aggregate subscription amounts.
  - After the Investment Period, at an annual rate of 2% calculated based on carrying value of investments prior to commencement of the semi-annual period to which management fees relates.

As per the Fund's Terms of business the Fund manager is entitled for 2% of management fee; however, the Fund Manager has sole discretion to waive or reduce this management fees in part or in full. In prior years, the Fund manager had exercised this right to waive and decided to charge reduced fees and not 2%. Similarly, during the year, the management fees amounting to \$\frac{1}{2}\$ 1,078,197 (2024: \$\frac{1}{2}\$ 1,081,151) reflected in the statement of comprehensive income was charged by the Company.

The breakdown of amounts due from related parties are as follows:

	2025 北	2024 <b>北</b>
Investcorp Holdings B.S.C (c) Saudi Care Sector Fund	15,977,956 2,852,449	12,579,915 1,612,522
	18,830,405	14,192,437

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 6. RELATED PARTY TRANSACTIONS AND BALANCES (continued)

The breakdown of amount due to a related party shown in accrued and other expenses is as follows:

	2025 北	2024 <b>业</b>
Investcorp Holdings B.S.C (c)	260,363	173,774
6.2 The transactions with key management personnel and Board of Director	rs are as follows:	
	2025 业	2024 <b>⅓</b>
Short term benefits Long term benefits	8,897,127 285,860	6,319,867 230,484
	9,182,987	6,550,351
Board of Directors remuneration	150,010	150,010
7. PREPAYMENTS AND OTHER RECEIVABLES	2025 北	2024 <b>⅓</b>
Prepaid expenses Accrued commission income VAT receivable Security deposit	837,973 678,080 762,284 168,931	750,632 791,590 723,976 168,931
	2,447,268	2,435,129
8. CASH AND CASH EQUIVALENTS		2024 <b>4</b>
Bank balances Cash on hand Short-term deposit*	11,187,311 3,610 62,000,000	12,709,265 534
	73,190,921	12,709,799

<sup>\*</sup>This represent deposit with local bank which had an original maturity of three months or less. The average interest rate on these time deposits for 30 June 2025 was 5.49%.

Time deposit in statement of financial position represent deposit with local bank which had an original maturity of above three months. The average interest rate on these time deposits for 30 June 2024 is 5.82% per annum.

Interest income on time deposits is recognised in statement of comprehensive income.

The management has conducted a review of allowance for expected credit losses as required under IFRS 9 and based on such assessment, the management believes that there is no need for any significant impairment loss against the carrying value of cash and cash equivalents.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 9. SHARE CAPITAL

The authorized, issued and paid-up share capital of the Company amounts to  $\pm$  55,876,000 divided into 5,587,600 shares (2024: 5,587,600 shares) of  $\pm$  10 each. Share capital of the Company is distributed as follows:

	Owners	hip %	2025	2024
	2025	2024	菲	非
Investcorp S.A. (Cayman Islands)	100%	100%	55,876,000	55,876,000
	100%	100%	55,876,000	55,876,000

#### 10. STATUTORY RESERVE

In accordance with the previous Companies' law and the Company's By-laws, the Company was required to set aside 10% of its net income in each year as a statutory reserve until such reserve equals to 30% of its share capital. According to the new Companies' Law, the mandatory statutory reserve requirement had been removed.

The new Companies Law issued through Royal Decree number M/132 on 1/12/1443H (corresponding to 30 June 2022) (hereinafter referred as "the Law") came into force on 26/6/1444H (corresponding to January 19, 2023). For most provisions of the Law, full compliance should take place not later than two years from 26/6/1444H (corresponding to January 19, 2023). During the year ended 30 June 2025, the Company amended its By-laws following the owner's approval to align with the provisions of the new Companies Law. Furthermore, subsequent to the year ended 30 June 2025, on 20 September 2025 owner resolved to transfer the statutory reserve to retained earnings and accordingly, the statutory reserve was reclassified to retained earnings during September 2025.

#### 11. NET EMPLOYEES' DEFINED BENEFIT LIABILITIES

The Company has entered into an Employment Benefit Trust, Investment Management and Administration Service Agreement with Peget-Brown Trust Company Limited (A Cayman Island Trust Company) (the "Trustee") through its affiliates whereby, the Company will settle funds in a Trust on an ongoing basis in respect of its statutory and contractual obligations to make payments for its employees for their end of service benefits. These funds will be managed by the Trustee based on the terms agreed.

During the year, the Company has assessed employee end of service benefit liabilities and charged an amount of \$\pmu 459,575\$ (2024: \$\pmu 566,602\$) to the statement of income as service and interest cost. As of 30 June 2025, balance in relation to employee defined benefit liabilities amounted \$\pmu 1,641,138\$ (30 June 2024: \$\pmu 2,189,936\$) and the plan assets include investment in money market deposits with a fair value of \$\pmu 1,639,916\$ (30 June 2024: 2,142,562). Accordingly, the net defined benefit liability was \$\pmu 1,222\$ as at 30 June 2025 (30 June 2024: \$\pmu 47,374\$).

	2025 业	2024 北
Employees' defined benefits liabilities Fair value of plan assets	1,641,138 (1,639,916)	2,189,936 (2,142,562)
Net liability	1,222	47,374
Movement in employees' defined benefit liabilities during the year is as follows:		
	2025 业	2024 <b>北</b>
At the beginning of the year Current service cost Interest cost on defined benefit obligation Payments during the year Actuarial loss (gain)	2,189,936 439,003 85,610 (2,269,777) 1,196,366	1,716,921 481,673 84,929 (93,587)
At the end of the year	1,641,138	2,189,936

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 11. NET EMPLOYEES' DEFINED BENEFIT LIABILITIES (ASSETS) (continued)

Movement in plan assets during the year is as follows:

	2025 业	2024 ♣
At the beginning of the year Contribution during the year Payments during the year	2,142,562 439,003 (2,269,777)	1,842,404 481,641
Return (Loss) on plan asset	1,328,128	(181,483)
At the end of the year	1,639,916	2,142,562
Total remeasurements chargeable in Other Comprehensive Income		
	2025 北	2024 <b>⊭</b>
Actuarial gains from changes in financial assumptions Experience adjustments	5,319 1,191,047	(168,230) 74,643
Loss (Return) on plan assets, excluding interest income	1,196,366 (1,263,118)	(93,587) 266,444
At the end of the year	(66,752)	172,857
Significant actuarial assumptions  The following were the principal actuarial assumptions at the reporting data	ee:	
Fig. 10. start and an account to the	2025 北	2024 北
Financial assumptions Discount rate used Future salary growth rate	4.97% 3.00%	5.30% 3.00%
Demographic assumptions Retirement age	60-65 Years	60 years
Sensitivity analysis		

#### Sensitivity analysis

The following is a sensitivity analysis for the discount rate assumptions that are performed at current valuation date:

Discount rate:	2025 北	2024 北
+1% increase -1% decrease	1,549,958 1,742,771	2,040,713 2,357,209
Salary: +1% increase -1% decrease	1,751,881 1,540,160	2,364,970 2,031,121
Withdrawal Rate: +10% -10%	1,550,425 1,712,711	2,191,032 2,188,480

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 11. NET EMPLOYEES' DEFINED BENEFIT (ASSETS) LIABILITIES (continued)

The following are the expected payments or contributions to the defined benefit plan in future years:

	2025 业	2024 <b>业</b>
Within the next 12 months (next annual reporting period)	218,483	174,801
Between 1 and 2 years	551,852	428,337
Between 3 and 5 years	647,060	472,230
Beyond 5 years	4,622,814	9,803,908
Total expected payments	6,040,209	10,879,276

The average duration of the defined benefit plan obligation at the end of the reporting period is 6 years (30 June 2024: 7.2 years).

#### 12. ACCRUED EXPENSES AND OTHER PAYABLES

		2025 北	2024 北
Accrued employees' benefits Accrued expenses Amount due to a related party (note 5)		6,064,046 736,984 260,363	5,773,631 978,154 173,774
		7,061,393	6,925,559
13. ZAKAT AND INCOME TAX			
	Notes	2025 业	2024 <b>北</b>
Provision for zakat Provision for income tax	13.1 13.2	233,600 (325,833)	233,600 475,894
		(92,233)	709,494
13.1 Zakat			
Movements in the zakat provision were as follows:			
		2025 北	2024 <b>⊭</b>
At the beginning and end of the year		233,600	233,600

There is no zakat charge for the year ended 30 June 2025 and in prior year, since the Company is a wholly owned by a non-Saudi shareholder's, which is subject to income tax only. The zakat provision as at the reporting date is held on account of the open assessments for prior years when the Company was subject to zakat.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 13. ZAKAT AND INCOME TAX (continued)

#### 13.2 Income tax

The income tax charge for the year consists of the following:	2025 业	2024 北
Provision for the year Deferred tax adjustment (note 13.3)	554,668 290,032	1,344,290 (179,935)
	844,700	1,164,355
Movements in the income tax provision were as follows:	2025 ⊭	2024 北
At the beginning of the year Charge for the year Payments during the year	475,894 554,668 (1,356,395)	(37,438) 1,344,290 (830,958)
Advance income tax paid/Provision for income tax at the end of the year	(325,833)	475,894
13.3 Deferred tax		
Movements in the deferred tax were as follows:	2025 业	2024 北
At the beginning of the year Change during the year recognized in profit or loss (note 13.2) Change during the year recognized in other comprehensive income	699,210 (290,032) 239,273	537,993 47,685 (27,168)
At the end of the year	648,451	699,210
The components of deferred taxes are summarized as follows:	2025 业	2024 <b>4</b>
Accelerated depreciation for accounting purposes Employee's end of service benefits	320,224 328,227	261,223 437,987
	648,451	699,210

#### 13.4 Status of assessments

The Company had settled the tax/zakat assessments for the years 2009 through 2014 with ZATCA. The Company had filed its zakat and income tax returns for the years ended 30 June 2015 through 2024, the assessments have not been reviewed by ZATCA yet.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 14. OTHER OPERATING EXPENSES

	2025 北	2024 北
Shared service cost (note 5)	5,490,820	3,938,937
Travel & business development	936,952	999,348
Withholding tax	-	648,524
Depreciation of right-of-use asset (note 4)	586,779	588,386
Professional fees	355,332	281,850
Maintenance and utilities expense	342,723	280,497
Communication expenses	297,430	191,393
Government fees	208,831	184,390
Directors' remuneration (note 5)	150,010	150,010
Others	322,332	638,923
	8,691,209	7,902,258

#### 15. FAIR VALUE OF FINANCIAL INSTRUMENTS

Financial instruments comprise of financial assets and financial liabilities.

Financial assets consist of cash and cash equivalents, management fees receivable and due from related parties. Financial liabilities consists of amount due to a related party. The fair values of the financial instruments of the Company as at the reporting date are not materially different from their carrying values. These financial assets and liabilities are measured at amortized cost.

#### 16. RISK MANAGEMENT

The Company is exposed to the following risks. The Company's senior management oversees the management of these risks.

#### Foreign exchange risk

Foreign currency risk is the risk that the fair value or cash flows of financial instruments will fluctuate due to changes in foreign exchange rates. The functional and presentation currency of the Company is Saudi Riyals. The Company is not exposed to any significant currency risk as most of its transactions are denominated in either Saudi Riyals or US Dollars and both the currencies are currently on a fixed parity to each other.

#### Credit risk

Credit risk is the risk of financial loss if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from cash equivalents and due from related parties.

Concentration of credit risk arises when a number of counterparties are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations of credit risk indicate the relative sensitivity of the Company's performance to developments affecting a particular industry or geographical location.

With respect to credit risk arising from the financial assets of the Company, including bank balances, the Company's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 16. RISK MANAGEMENT (continued)

#### Credit risk (continued)

The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets as disclosed in the table below.

	2025 北	2024 北
Bank balances (note 8)	11,187,311	12,709,265
Term deposit/Short-term deposit (note 8)	62,000,000	62,000,000
Amounts due from related parties (note6)	18,830,405	14,192,437
	92,017,716	88,901,702

#### Bank balances and deposits

Credit risk from balances with banks is managed by the management in accordance with the Company's policy. Counterparty credit limits are reviewed and updated throughout the year.

#### Amounts due from related parties

These balances include receivables from related parties. Based on past experience of the Company, balances with related parties are being settled regularly and there is no history of significant write-off of receivables from related parties.

#### Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in raising funds to meet commitments associated with financial instruments. The Company is not exposed to significant liquidity risk. Deposits are generally placed for a period of one to three months to manage the Company's liquidity requirements. All liabilities on the Company's statement of financial position, other than employees' defined benefit liabilities and lease liability, are contractually payable on a current basis.

The Company's liquidity management process is monitored by the management, including:

- a) Day-to-day funding managed by the finance department to ensure that requirements can be met and this includes replenishment of funds as they mature or are invested;
- b) Monitoring the statement of financial position liquidity ratios against internal and regulatory requirements;
- c) Managing the concentration and profile of debt maturities; and
- d) Liquidity management and asset and liability mismatching.

30 June 2025	Less than 3 months 北	3 to 12 months ♣	1 - 5 years 北	Greater than 5 years ⊭	No fixed maturity 北	Total 北
Amount due to a related party Lease liability	<u>-</u>	701,053	701,053	-	260,363	260,363 1,402,106
•		701,053	701,053		260,363	1,662,469
30 June 2024	Less than 3 months	3 to 12 months ♣	1 - 5 years <b>4</b>	Greater than 5 years ♣	No fixed maturity	Total 北
Amount due to a related party	-	-	-	-	173,774	173,774
Lease liability		701,053	, ,		<del>-</del>	2,103,160
		701,053	1,402,107	-	173,774	2,276,934

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 16. RISK MANAGEMENT (continued)

#### Capital management

The Company manages its capital to ensure it will be able to continue as a going concern while maximizing the return to stakeholders through the optimization of the equity balance. The Company's overall strategy remains unchanged from the previous year. The capital structure of the Company consists of equity comprising share capital, statutory reserve, actuarial gain on employees' defined benefit liabilities and retained earnings.

#### 17. CAPITAL REGULATORY REQUIREMENTS AND CAPITAL ADEQUACY RATIO

The Capital Market Authority (CMA) has issued Prudential Regulations (the "Rules") dated 30 December 2012 (corresponding to 17 Safar 1434H) and amended on 1 April 2023. According to the Rules, the CMA has prescribed the framework and guidance regarding the minimum regulatory capital requirement and its calculation methodology as prescribed under Pillar I.

As per the amended rules, the Company has calculated its minimum capital required and capital adequacy ratios for the current period as follows:

	2025 北	2024 <b>4</b>
Capital base:		
Tier 1 capital	87,975,463	84,232,198
Total capital base	87,975,463	84,232,198
Minimum capital requirement:		
Credit risk	33,628,324	27,136,806
Market risk	-	-
Operational risk	76,816,688	78,731,160
Concentration Risk		
Total minimum capital required	110,445,012	105,867,966
Capital adequacy ratio:		
Tier 1 capital ratio (minimum 6%)	79.66%	79.56%
Total capital ratio (minimum 8%)	79.66%	79.56%
Surplus in the capital	79,139,862	75,762,761

The capital base of the Company as per amended rules is comprised of:

- a) Tier 1 capital comprises paid up share capital, reserves and retained earnings less deferred tax assets and defined benefit pension assets.
- b) The minimum capital requirements for market, credit, operational and concentration risk are calculated as per the requirements specified in prudential rules issued by the CMA.
- c) The Company's business objectives when managing capital adequacy is to comply with the capital requirements set forth by the CMA to safeguard the Company's ability to continue as a going concern, and to maintain a strong capital base.

#### 18. COMMITMENTS AND CONTINGENCIES

The Company, in the normal course of business, has not committed any guarantees during the year.

As at 30 June 2025, the Company does not have any capital commitments.

NOTES TO THE FINANCIAL STATEMENTS (Continued) At 30 June 2025

#### 19. NEW AND AMEDNED STANDARDS AND INTERPRETATIONS

#### New and amended standards and interpretations

The Company applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2024 (unless otherwise stated). The Company has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

#### Lack of exchangeability - Amendments to IAS 21

In August 2023, the IASB issued amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates to specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments was effective for annual reporting periods beginning on or after 1 January 2025. Early adoption is permitted but will need to be disclosed. When applying the amendments, an entity cannot restate comparative information.

The amendments do not have a material impact on the financial statements.

#### New standards, amendments to standards, and interpretations:

The standards and amendments that are issued, but not yet effective, as of 30 June 2025 are disclosed below. The Company intends to adopt these new and amended standards and interpretations, if applicable, when they become effective. These standards are not expected to have a material impact on the Company at their effective dates, except IFRS 18, which the Company is currently evaluating the impact of its adoption on the financial statements.

#### Amendments and interpretations

Effective date

Classification and Measurement of Financial

Instruments - Amendments to IFRS 9 and IFRS 7

Annual Improvements to IFRS Accounting Standards

1 Jan 2026

- IFRS 1 First-time Adoption of International Financial Reporting Standards (amendment related to Hedge Accounting by a First-time Adopter)
- IFRS 7 Financial Instruments: Disclosures (amendment related to Gain or Loss on Derecognition)
- IFRS 9 Financial Instruments (amendment related to Lessee Derecognition of Lease Liabilities & Transaction Price)
- IFRS 10 Consolidated Financial
- Statements (amendment related to Determination of a 'De Facto Agent')
- IAS 7 Statement of Cash Flows (amendment related to Cost Method)

• 1A5 / Statement of Cash Flows (amendment related to Cost Method)	
	1 Jan 2026
Nature-dependent Electricity – Amendments to IFRS 9 and IFRS 7	1 Jan 2026
IFRS 18 – Presentation and Disclosure in Financial	
Statements	1 Jan 2027

#### 20. ASSET UNDER MANAGEMENT

The assets under management with the Company at the end of the year amounted to # 480 million (30 June 2024: # 437 million).

#### **EVENTS AFTER THE REPORTING PERIOD** 21.

No events have occurred subsequent to the reporting date and before the issuance of these financial statements, which require adjustments to or disclosure in these financial statements.

#### APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements have been approved by the Board of Directors of the Company on 2 Rabi' al-Thani 1447H (corresponding to 24 September 2025).